

Bartlett Historical Society

2021 Annual Report



Preserving the Past in the Present

Our Bartlett Snow Roller from the Turn of the 1900's – Renovated 2015

Creating a Cultural & Learning Center to Showcase our History

Future Home of our Bartlett History Museum in our Historic 1890 St. Joseph Church Building

Red doors signify Welcome & no mortgage—We will welcome everyone and we own the building outright



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ACKNOWLEDGEMENTS and APPRECIATION

At the Bartlett Historical Society, each and every day we strive to bring our Mission to life. Our Mission is focused on the preservation of the history of Bartlett, NH, Hart’s Location, NH and the surrounding region as well as offering educational opportunities to young and young at heart to learn about that history. This can only be done by having the backing of many people and supporting organizations helping us in our goal to enliven our Mission. The keys to our success are found in our sustained membership, the support received for our museum project from both members and non-member donors, backing of local businesses and town leaders, and in the dedication of volunteers including our Board of Directors.

We also greatly appreciate the support and guidance provided by organizations such as the NH Preservation Alliance, Mount Washington Valley Promotions, NH Center for Non-Profits and the Mt Washington Valley Chamber of Commerce. Their professional expertise in managing and providing assistance to non-profit organizations such as ours is invaluable.

We have several sponsors, Special Business Members, who actively support the publication of our quarterly newsletter, *The Historical Herald*. Their sponsorship of this communication tool helps us keep our members, non-member donors and interested community members informed of our work within the organization and community.

Finally, our members, whether at the Individual, Patron or Business level, help us to bring the mission of BHS to life through their continued support. The real benefits of joining this historical society are just like those of joining any other non-profit organization – the satisfaction of being philanthropically involved in a cause that has meaning to the member and helping the organization be an asset to and have a positive impact on the community. Our members are the driving force behind our passion for the preservation of our local history and our efforts to help others learn about that history.

To all who help make the Bartlett Historical Society possible as a non-profit organization, we gratefully recognize your support and thank you for your involvement.

2021 BHS Annual Report—Executive Summary

As we look back over 2021, we see that we were able to accomplish many things as well as put plans in place for the future of the organization. We are very fortunate to have dedicated members and donors who help support the Society. This backing is critical to our ability to enliven the Mission of the organization as we strive to be a positive influence in the community. Below are a few summary thoughts:

BHS Leadership: Our Board of Directors has had a core leadership group that has several years experience running the organization and is a diverse group in thought and background. While there has been some turnover on the Board, new members have continued this spirit of dedication to the Society and community. A diverse Advisory Panel has also been established to provide counsel to the Board as needed.

The BHS Organization: In 2021, we celebrated the 15th anniversary of the founding of the Historical Society in 2006. While somewhat of a restrained celebration because of the ongoing pandemic, we still looked back over the years and recognized the founders of the Society in the newsletter. We also held an open house for our future museum building. We also started exploring our current and projected future community impact as we begin to anticipate the eventual opening of our museum. We recognized that our lack of a central headquarters holds us back from reaching our full potential for being an influential “citizen” of Bartlett but we also know from direct feedback that we are a well-respected organization. Our museum will allow us to spread our wings and be more engaged in the community.

Membership: Our 2021 membership remained equal to our 2020 membership numbers. While somewhat disappointing, we need to factor in that we were constrained by the pandemic from some normal activities and events that would have promoted membership. Also, while the total number of members remained level, we were pleased to see that more renewals and new members came in at the Patron level than the General level; we also increased our number of business members. These are positive factors and leave us with a good outlook for BHS.

Operations: In 2021, we were able to restart our full Quarterly Presentation Series with four interesting presentations. We also resumed our dining benefit fundraising events. We made plans to restart our BHS Golf Tournament in 2022 under the leadership of three former members of the BHS Directors. We published four well received newsletters, containing feature articles about the lives of current “historians” in town and one family from Hart’s Location with a very unique life on the railroad. This article, in modified format, was republished in the fall edition of the Mt Washington Valley Vibe magazine.

Strategic Project – Bartlett History Museum: We made several very positive strides with the completion of some important structural and mechanical systems installations in the building. Plans are in place for 2022 work, and if funding is available, the completion of the project in 2022. Bill Duggan continues to be our General Contractor working with Phil Franklin, as the project director.

Financials: BHS remains in the black in both the operating income and museum accounts. Donations to the operating account augment the good flow of membership dues received. We have kept expenses to a minimum and have a good surplus of cash available for emergencies. The museum donations have continued to come in slowly but steadily. In 2021, we were fortunate to receive about \$33,300 in foundation grants for specific renovation items.

In summary, 2021 was a good year for BHS as a result of efforts made by the BHS leadership, advisors and assistance from various members. We look forward to continued work on our museum with a goal of opening the museum as soon as possible. As we stepped forward, we often looked for ways to improve things such as communication with members and the public, general marketing, sustain and increase our membership, and be a solid member of the Bartlett community. Our 2022 goals reflect these points along with a goal of creating a forum whereby we invite leadership members from other local historical societies to meet and discuss ways that we can all address common issues and promote the exploration and enjoyment of local history more broadly. We look forward to the challenges of 2022.

President's Message



2021 – A year of starting to get the Bartlett Historical Society (BHS) back on track in some regards and continued forward movement in others. Our main focus continued to be our museum renovation project, and on that front, we made significant progress. From an operational perspective, we started to reenergize the day-to-day work of BHS supporting our mission as a historical society after stopping or adjusting nearly all of our programs in 2020 due to the pandemic. In general, 2021 was a very good year for our Historical Society.

Over the past year, I have made the point several times that we need to be “running” the Bartlett Historical Society as a business – a friendly, community focused non-profit business. By this, I mean, we need to:

- Be responsive to our members and to those who make inquiries or requests of us who are not (yet) members
- Look to the future as we plan for growth in membership
- Expand our research into the history of the area
- Find ways and opportunities to increase volunteerism in BHS
- Broaden our educational offerings with the youth of the area as well as adults
- Maintain and grow contacts in the community to ensure we have solid community connections and understand how we can make a positive impact on our community
- Managing the funds donated to us for our operational activities and museum campaign to the highest level of financial due diligence.

BHS should be a community resource promoting as well as protecting the local history of our forefathers. None of these things happen by accident or without effort. Over the past year, I believe we've made positive steps toward these points.

From a financial perspective, BHS leadership is now responsible for not only the operational assets of the society but we have a vested interest in a capitalized asset, our future museum building. Through carefully designed financial policies and procedures, we have taken measures to ensure our funds are properly managed with checks and balances to ensure that every donated dollar is accounted for in its proper account. This due diligence applies to both the operational and capital funding under our care.

A key BHS focus for the past several years has been the renovation work on our future museum building. In 2021, we continued our drive to get the renovation of our former St. Joseph Church, future Bartlett History Museum, completed. Through the continued generosity of many donors, many of whom have made several contributions to this effort over the past years, we continued to advance our renovation project. A section of this report dives into the details of sub-projects completed in 2021 and we are very happy to report this is a substantial list. We've been struggling with contractor availability issues as well as supply issues but with the tremendous help of our General Contractor, Bill Duggan, a good deal of those issues were eliminated or mitigated. All of the work completed on the building in 2021 was completed by-in-large because of the dedicated support from donations by members, non-member donors and foundations. Work on this important project continues as we enter 2022.

In 2021, we continued to be responsive to the tenets our mission as a Historical Society. We continued to recognize the importance of our responsibility as stewards of the history of Bartlett, Hart's Location and the surrounding region. To that end, we gratefully received donated items and artifacts that help enhance the picture of that history. A good deal of work was completed in 2021 on the railroad history of the town. Educationally, we restarted our Quarterly Presentation Series and hosted four interesting presentations. We also continued, albeit in an altered format, of the 8th grade Bartlett History Project at the Josiah Bartlett Elementary School. BHS remains dedicated to our responsibilities of being the stewards of our local history.

As we close the books on 2021, I think it's fair to say that we have made positive strides to keep BHS an active and important community organization. As we look to 2022 and beyond, we see great possibilities for BHS through the opening of our museum, broadening our scope of research projects to include more volunteers and engaging with other historical societies to address common challenges and discover ways to promote interest in our local history through the discovery of the lives and times of our forefathers.

To all who have contributed to the Bartlett Historical Society in 2021, either financially, through service to BHS or by donating pieces of local history, on behalf of our BHS Board of Directors, I thank you for your support and dedication to our/your historical society.

If you have any questions about the Bartlett Historical Society or the information in this Annual Report, please drop a note to us at our email, BartlettHistoryNH@gmail.com or directly to me, Phil Franklin, at Phil@BartlettHistory.org. We hope you enjoy reading this Annual Report and encourage you to join our historical society if you are not already a member.

Sincerely,



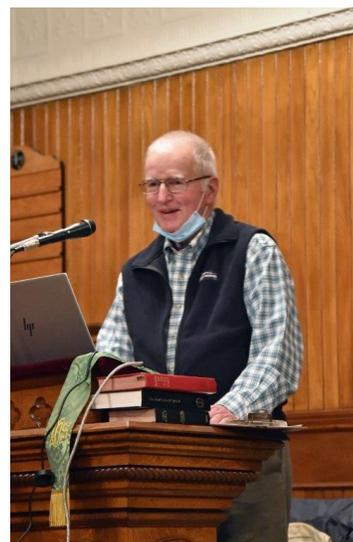
Phil Franklin
President, Bartlett Historical Society



NH Fish & Game
Conservation Officer Alex
Lopashanski—*The History of
NH Fish & Game*



Norm Head (L) talks with AMC
Archivist, Becky Fullerton
following her presentation on *The
History of the AMC*



Ben English at the podium
enlightening the audience in his
presentation *A Century of
Railroading in Crawford Notch*



Audience members listen to one of the presentation in the Congregational Church

**Photos from BHS
Quarterly
Presentation
Series Events**

BHS Board of Directors and Advisors

The Board of Directors of the Bartlett Historical Society is comprised of six individuals with diverse personal backgrounds. While we may approach things from different perspective, we all share and support a common desire to see the history of Bartlett, NH and Hart’s Location, NH researched, documented, preserved and shared.

<u>2021 Bartlett Historical Society Board of Directors</u>		
Board Member	Position	Brief Biography
Philip Franklin	President, Director	Phil joined the BHS Board in 2015 as the Secretary. He is a retired Program Director from The Hartford in Hartford, CT. He has held leadership roles in other non-profit organizations such as Xavier High School, Middletown, CT (Xavier Board of Trustees and Xavier Alumni Board of Directors); Hospital for Special Care, New Britain, CT (Foundation Board of Directors) and MYARC Community Resources, Middletown, CT (Board of Directors). In Bartlett, he served as the Chairman of the Bartlett Planning Board and serves as a Director on the Stilling Grant Association.
Hannelore Chandler	Vice President, Director	Hannah has been a member of the BHS Board since its inception in 2006. She has served as the Treasurer for the organization until 2017 when she took on the role of Vice President. Hannah has a very extensive business background in advertising, bookkeeping, human resources, real estate and owned MMC Resort Rentals and Realty.
Susan Franklin	Treasurer, Director	Sue joined the BHS Board in 2017. She is a retired Assistant Director from The Hartford in Hartford, CT where she worked in the Governance, Risk and Compliance Department. She is very adept at managing the organizations accounting books. An avid quilter, Sue is a member of The Material Girls, an organization that makes and donates quilts to various organizations for clients in need in the Mt Washington Valley.
Kathleen Howard	Curator, Director	Kathy has been our BHS Curator and member of the BHS Board since 2009. She catalogs the BHS collection of artifacts as well as records genealogical information on Bartlett folks. Kathy is also our Membership Coordinator. She has an extensive background and practice in library science/ management working for Yale University, Wake Forest University, and Bayer HealthCare – Pharmaceuticals.
Margaret Fish	Director	Peg is a Bartlett native who grew up in Bartlett Village. With her local roots, Peg has a broad view of the history of the town. She served as a teacher in the Josiah Bartlett Elementary School for 30 years, retiring in 2015. Teaching in different grade levels, Peg headed up the drama program producing several plays and pageants and started an extended lesson on WWII where students played different roles as they learned about the historical events of that time.

Rachael Brown	Director	Rachael joined the BHS board in 2019, prior to that she had been a member of the BHS Steering Committee. Rachael has been member of Mountain Top Music Center’s Capital Campaign Committee and served for three years on their board of directors. Currently she is a member of Memorial Hospital’s Patient Family Advisory Council, the hospital’s golf tournament committee and various other hospital planning committees. Rachael has been in the car and truck rental business at the Glen Warehouse for the past 25 years, has written for the Conway Daily Sun and other NH publications. Recently, she became a licensed Realtor, working with Badger Realty in North Conway and Jackson.
Open Board Position		We currently have one open position on the BHS Board of Directors as we close 2021

BHS Board of Directors – Advisory Panel

The BHS Board also places a great deal of weight on the guidance given by several Advisors. Each of these people shares the Board’s zeal for our local history and, to that end, offer the Board the best of their wisdom on a variety of topics for managing and promoting the historical society.

<u>BHS Board of Directors – Advisory Panel</u>				
Joanne Brooks	J. Hadley Champlin	Michael Chandler	David Eliason	Norman Head
George Howard	Anne Pillion	David Shedd		

Administrative Support for BHS Board of Directors: In October 2021, the BHS Board of Directors welcomed the volunteer services of Sue Chula as our Recording Secretary and BHS videographer. Sue is responsible for:

- Recording, assembling and distribution of the minutes from BHS Board meetings
- Video recording of our quarterly presentations.

We started recording these presentations with our October 2021 event.

Photos of guests visiting at our two Renovation Open House Events at our future Bartlett History Museum



The word we heard most often as people entered the building was ...

“Wow!”

Organizational Overview

Bartlett Historical Society Mission:

- The collection and preservation of data and items pertaining to the history of Bartlett and Hart's Location, NH
- Stimulating interest in the history of Bartlett and Hart's Location, NH through the promotion and conducting of educational opportunities and events related to the history of Bartlett and Hart's Location.

Organizational History

The Bartlett Historical Society was formed in 2006 as a 501 (c) 3 non-profit organization.

Inception of BHS: From its inception, the Bartlett Historical Society gained momentum as a good cross section of local people were involved in the organization at the leadership level. Various committees were formed to research and document things such as the different town cemeteries, railroad activity, and military service by townspeople. The society also established a quarterly presentation series and, in past years, has held an occasional community dinner. All of these things were done to help promote the organization and enliven the educational component of the society's Mission statement.

Story Land Chalet as Initial Headquarters: In 2006, the society was granted use of a chalet that is owned by the Story Land organization. This chalet was intended to be the headquarters of the society but, over time, proved to be too small for the organization and was relegated to being a storage location for many of the historical items in the care of the society. The society still has possession of the chalet today and continues to use it for storage of many, but not all, of our artifacts. A good number of items are also stored in the basements, attics, barns and living spaces in the homes of town residents. Many of these items are uncatalogued.

Initial Excitement Loses Energy: Over time, interest in the historical society seemed to wane. As this occurred, donations and memberships also began to dwindle. Over the period of 2011 to 2015, membership had dropped from a high of just over 150 members to a low, in 2015, of about 70 members with a steady declining trend. Donations had dropped to nearly zero also.

Revitalization: In 2015, with the addition of some new BHS Board leadership, three things occurred:

- Community-based activities were restarted with the focus on benefit dining events as fundraisers.
- BHS established memberships in organizations such as the Mount Washington Valley Chamber of Commerce, Mount Washington Valley Promotions, the NH Center for Non-Profits and the NH Preservation Alliance. These memberships helped improve our marketing of the organization and in-person presence through attendance at events such as the Chamber Business Expo
- In 2016 BHS officially embarked on a campaign to raise the funds to save and renovate the historic former St. Joseph Church building (efforts leading up to this campaign started in 2015). Our goal was and is to transform the building into our Bartlett History Museum.

These three steps showed positive results and increases in both memberships and donations to the organization. Those trends have continued through 2021 although our membership numbers in 2021 only matched those of 2020 while donations at the operational level and museum campaign level remained in a positive trend over 2020 numbers.

BHS Board of Directors in 2021: Continuing from 2020, our 2021 review shows that the historical society remains on solid footing from a general/operational perspective. We have a strong, active and diverse board of directors. In 2021, we welcomed two new board members and, with regret, accepted the resignation of another. Margaret (Peg) Fish and Rachael Brown joined the BHS Board; Peg brings a strong sense of local

history to the board; Rachael is a leader in the local business community. Hadley Champlin resigned her position on the board (which we accepted with regret) to take advantage of another opportunity offered to her with the NH State Police Academy (this opportunity was a once in a lifetime role that was in line with her career in law enforcement).

Fiscal Management Protections: Steps have been taken to be certain we remain operationally on solid ground from a financial and administrative perspective. We have refined some of our financial management procedures to ensure smooth and transparent management of income and expenses for both the general operating fund and museum project. Our museum project is being managed by a retired program director and, while progressing at a slower pace than anyone would like, it is progressing steadily forward.

Forward Looking Forecast: Looking forward, we see a bright future for the Bartlett Historical Society as our future museum will open many doors of opportunity for the organization. To maintain and grow our future, however, we need to be ever diligent about maintaining our professional standards as an organization and adopting new ways to keep people interested and engaged in the mission of the society.

Constituency

At the broadest level, the Bartlett Historical Society's constituent base is "the general public." More specifically, we look at our constituents as:

- Our BHS membership
- Non-member donors to BHS, this includes individuals, businesses and foundations who contribute to BHS in a non-member status
- Members of the general public who have an interest in the preservation of local history
- Members of the general public who are interested in learning more about our local history.
- Being an organization that is open to anyone from the public for either membership, donations or general interest, we have adopted a non-discrimination policy (see Appendix A).

Current Community Impact

The Bartlett Historical Society has developed a very positive community rapport on two fronts:

1. BHS Museum Project: Members of the Bartlett community and people from surrounding areas see the effort being put forth by BHS to renovate and transform the former St. Joseph Church building as a step forward for the area. Through comments received in notes to the society and from in-person greetings, it is evident that this effort to save this building is opening new ideas for the betterment of Bartlett Village
2. Broader Communication of Activities: Through various press releases, BHS has communicated to the general public about different activities or efforts being conducted to benefit the community. Again, feedback is positive on the efforts of the society to engage the community through benefit dining events, open invitations to see our snow roller and historic topic presentations.

Projected Community Impact

When our museum is finally open, we anticipate a much stronger and broader community presence for BHS. Our museum building, being located in the heart of Bartlett Village, will give us a very accessible, convenient and visible location from which we will base our operations. Feedback from people about this effort indicates that we will receive a number of curious guests through our door and people will bring in various pieces of local history that they would like to donate to us. We also anticipate that our museum will help us attract more interest in our educational projects. We are especially interested in broadening our educational programs with the faculty and students of the Josiah Bartlett Elementary School which is located within a few feet of our future museum.

Also, in 2021, the BHS Board discussed ways and directions that we can broaden our research into specific topics, events and people in Bartlett and Hart's Location history. We anticipate that these research projects will help broaden our engagement with people across the community and with those from away who have ties back to the area. We hope that these research projects and other new activities will help create more opportunities for people to engage as members and volunteer to be actively involved in BHS.

Taking the concept of more engaged volunteers further, beyond research projects, we see this as a means of broadening our community impact. Volunteers will be able to assist with the running of the museum, becoming ambassadors for the society at promotional events or help with administrative tasks in the museum. The key to this increased level of volunteerism is the opening of the museum. Through the museum and attracting of different volunteers, we hope to engage younger people in the organization and ensure the longevity of the society.

All of these plans and ideas will have a positive impact on the community and help solidify BHS as a forward thinking "citizen" of the Bartlett and regional community.

A Special Note of Appreciation: Early in 2021, the leadership of the Bartlett Congregational Church informed the BHS Board that we could use their church sanctuary for our BHS presentations and their basement meeting room for BHS meetings. Their generosity allowed us to get our presentation program and meetings back on a normal track. We truly appreciate their support and cannot thank them enough for the use of their building.



Bartlett Congregational Church

Through the years, the parishes of the St. Joseph Church & Congregational Church assisted each other in times of need. That tradition carries on today with BHS.

Membership Report

2020 Membership Drive

Membership in the Bartlett Historical Society is open to anyone with an interest in Bartlett’s past, regardless of home location, age, race, gender, religion, personal orientation or political affiliation. We welcome all new members and appreciate the loyalty and support of our renewing members.

Our 2021 BHS Membership Drive was opened in October 2020. Membership dues remained constant at the following levels:

General Membership:	\$20
Patron Membership:	\$50
Business Membership:	\$100

The promotion of the 2021 membership drive was hampered by the COVID-19 pandemic. Where we would have had opportunities to market BHS membership at BHS sponsored presentations and other fundraising events, everything was cancelled. This limited our promotion of the membership drive to the BHS newsletter and word-of-mouth. This limitation has opened our eyes to the need for a broader and different marketing approach for attracting and retaining BHS members

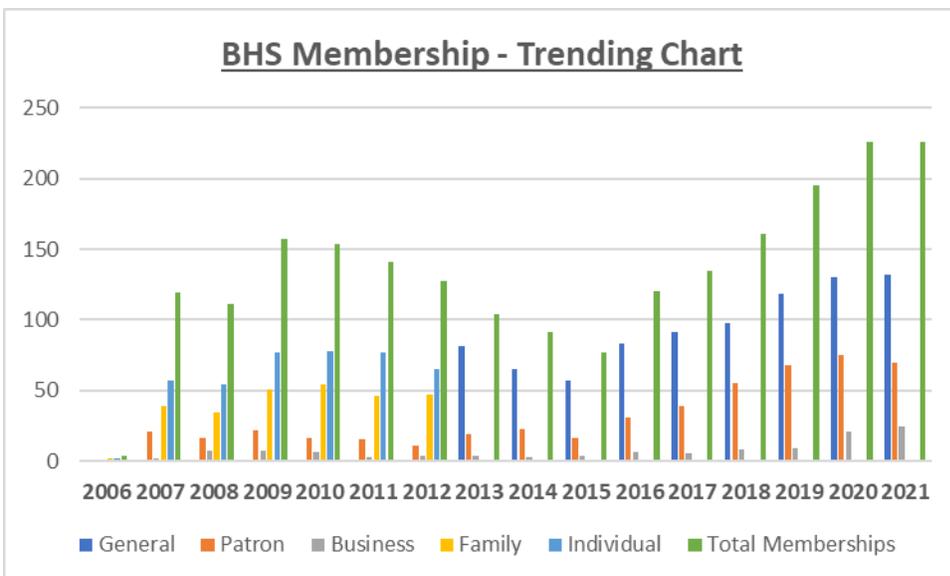
Our membership “year” is January 1 through December 31, in line with our fiscal year.

The 2021 BHS Membership Drive resulted in 226 members including 16 new members. The breakdown of memberships by levels is:

General Membership:	130
Patron Membership:	70
Business Membership:	24 (14 Business members, 10 newsletter sponsors)
Lifetime Membership:	2 (awarded to members based on BoD decision)

After five years of continual growth in membership numbers across all membership levels, 2021 membership numbers were virtually identical to the 2020 numbers. We attribute this primarily to the cut back in our ability to meet with people at BHS events and other personal priorities brought on by the pandemic.

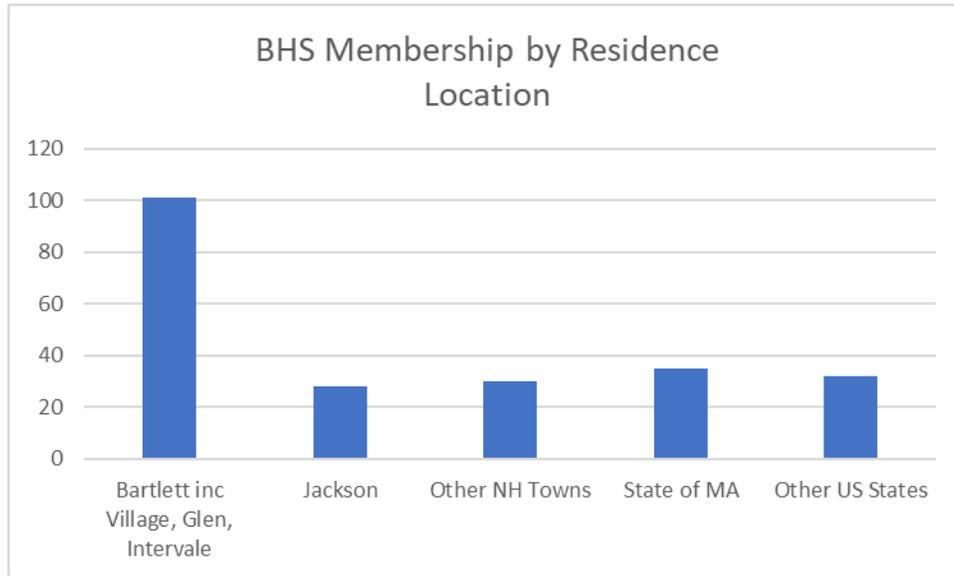
As we conduct our 2022 membership drive, the BHS Board of Directors is exploring ways to broaden our encouragement of people to join BHS. We are looking to reach beyond our current membership and non-member donors to attract people to the organization from outside of our current membership and donor “bubble.”



Note: From 2006 – 2012, BHS had two different membership categories, ‘Family’ and ‘Individual,’ that were replaced by ‘General’ in 2013.

Membership Geographic Dispersion

BHS membership in 2021 was concentrated within the towns of Bartlett and Hart's Location (45% of members) with the remaining members scattered across New Hampshire and the other 50 states. Another concentration of members is from Massachusetts with 15% of our membership hailing from that state. This is predominantly due to the fact that Bartlett has many second homeowners from Massachusetts. Other states represented in our 2020 membership roster include CA, CO, CT, DE, FL, IL, ME, MD, NC, PA, RI, TX, UT, and VT.



[2021 BHS Membership List:](#) A complete list of our 2021 BHS Members is found in Appendix B of this report.

Future Considerations Regarding Membership

Our membership is our most important constituent. We are continually looking for ways to invite more people to join and sustain their membership in the historical society. Many factors cause people to join BHS or, conversely, drop their BHS membership. In trying to understand these factors, the BHS Board has several challenges as we look at our strategy for membership retention and attraction of new members. It is worth noting that the points below are common to all of our neighboring local historical societies. Some of the things we should explore include:

- ⇒ How to engage younger people and even students in the historical society?
- ⇒ What are the motivations and expectations of people who are joining the historical society?
- ⇒ Similarly, what are the motivations and expectations of members who have retained their memberships?
- ⇒ Why do members drop their BHS membership?
- ⇒ What types of programs we can offer to attract and retain people “from away” as BHS members?
- ⇒ Additionally, for people outside the Bartlett area, how can we engage them in BHS to make their membership “meaningful?”

Curator's Report

The Bartlett Historical Society is very fortunate to have, as one its Board members, a professional curator. Kathleen Howard has an extensive background in museum and library curator activities from when she was employed by universities and major corporations. The report below provides some background on the extent of our BHS collection of historic materials, artifacts and documentation as well as notes on the work addressed in 2021.

Materials

The Bartlett Historical Society uses the PastPerfect database to track and inventory items donated or collected. This database allows us to catalog items by category and also allows us to maintain comprehensive membership and donation records. It also provides BHS with the means to maintain a "People Biographies" database consisting of historical biographical records for Bartlett and Hart's Location residents.

The current BHS collection consists of 63 cataloged "Objects". These objects consist of household objects (dishes, linens, etc.), toys (dolls), manufacturing artifacts (wooden pegs), posters, souvenirs, transportation items (e.g., railroad spikes) and many other miscellaneous items. We also have many uncatalogued items as well that are currently in the possession of owners planning to donate them to BHS or in other locations inaccessible to the Curator at this time. Things received in 2021 include (not limited to) information on the Yankee Flier tourist train project, deeds from the late 1790s and early 1800s, family history of the Evans family from Hart's Location and a large book collection from the estate of a Jackson resident.

The "Archives" portion of the database consists of various papers and documents collected or donated. Local newspapers are searched for any relevant articles, advertisements, obituaries, etc. related to Bartlett and these articles are clipped and stored in folders in the archives collection. Currently there are 257 specific folders containing articles and miscellanea related to various Bartlett subjects. In addition, there are another 164 individually cataloged documents in the Archives collection.

The BHS "Photographs" collection contains over 100 cataloged photographs and cataloging continues on the backlog of donated photos. One of the problems encountered is the lack of identification of the people or places in the photos. The BHS also has a large postcard collection which is currently not cataloged. Plans are to catalog each postcard and, eventually, scan the image into our database adding to the "Photographs" section of our database.

The "Library" portion of the BHS collection consists of 307 cataloged books and journal titles. Notes relevant to Bartlett have been added to records where appropriate and will help in research, eliminating the need to scan the contents and indexes of each item.

Time, access and space are the problems currently hampering our ability to catalog the backlog of materials donated. Once a permanent home is established, we can recruit volunteers to help with the organization and cataloging of these materials.

Genealogy

We now have more than 8,500 biographical entries in the PastPerfect database. These simple biographies have been added or updated through research into the Town of Bartlett vital statistics records, Ancestry.com and information found at the website Findagrave.com. A review of the existing records with the goal to fill in any missing information (dates, names, burial site, etc.) with any new or additional information contained in Ancestry.com records continued from 2020 activities.

As part of the Society's effort to include the history of Hart's Location in our collections, Ancestry.com, Hart's Location annual reports and Marion Varney's "Hart's Location in Crawford Notch" were searched to identify people who were born or died in Hart's Location. As a result, over 500 records were added to the biographies section of the database.

Along with the “People Biographies” in the PastPerfect database, we also maintain a cemetery index in an Excel spreadsheet. This index to Bartlett gravesites now contains information on over 1,500 individuals and is periodically updated by comparison with information available on the Find A Grave website.

Oral Histories

In 2021, the historical society continued the recording of oral histories of people from Bartlett or surrounding towns. Each history that we recorded focused on the life of one of our older citizens. A write-up on the person’s story was also printed in our quarterly newsletter, The Historical Herald. In past years, oral histories were recorded as well but we never did a written version of the different life stories.

Oral histories recorded in the past, generally from 2006—2010, were recorded on varying types of recording devices, most of which are considered “ancient” technology in 2021. To save these recordings from deterioration, BHS purchased a device that will convert recordings from different tape sources into digital formats. Doing this conversion will not only preserve the recordings but also make them more accessible and easier to replicate as needed. The conversion project for the old recordings will take place in 2022.

Cooperation

In 2015, the Bartlett Historical Society was asked to review and organize the “History” files at the Bartlett Public Library. In addition to sorting through 2 file cabinets of papers and reports, it was decided to create catalog records in the BHS PastPerfect database listing these items and specifying the location of the materials as the Bartlett Public Library. Currently, there are 70+ records in the BHS database for files and items which are stored at the Library. The goal is to add records for all books related to Bartlett/New Hampshire history as well. The ultimate goal still continues to be a comprehensive listing of all known materials in the Historical Society’s collection as well as all known historical materials in the Public Library collection available for research and review in one database. Unfortunately, COVID19 restrictions postponed work on this project in 2020 and 2021.

Once the Bartlett Historical Society is established in its new home – the BHS Museum – it is hoped that this database will be made available through the BHS website allowing people to conduct historical or genealogical research from home.

Future

Once again, we ask your help in donating items of history to the collection. Every effort is made to treat your donations with the respect and care that they deserve. The anticipated Bartlett History Museum will provide much needed space to preserve and display what the Society currently owns and will also provide a “home” to any items donated in the future. We look forward to the coming year as a productive one with continuing organization, research and storage of the current collection and any future additions.

Respectfully submitted,

Kathleen Howard
Curator, Bartlett Historical Society

Bartlett Historical Society 2021 Operations

In this section of the report, we focus on the business of running the historical society. 2021 was a year of getting our operational activities back on track after we basically shut down all presentation and fundraising efforts in 2020 due to the pandemic. We scheduled and held four interesting presentations in 2021. Our dining benefit fundraising was restarted as two local restaurants hosted events for BHS. Still, we were cautious about getting too engaged for the pandemic was and is still raging. With resistance to vaccinations by some people, it was hard to know how far we could go without putting our audiences at risk.

2021 Accomplishments

Time Frame	Event/Activity Description
Monthly	BHS Board of Directors met to conduct the business of the Society
Quarterly	We published four newsletters on our normal quarterly schedule
January 2021	Via Zoom, we hosted our BHS Annual Meeting where we reviewed our 2020 Annual Report, elected our 2021 BHS officers and directors, and listened to a presentation by Scotty Mallett on the accomplishments of the Railroad Committee
January 2021	We started our third 8 th Grade Bartlett History Project with the Josiah Bartlett Elementary School students.
May 2021	BHS is the guest non-profit for a Matty B's Restaurant dining fundraising benefit event
June 2021	BHS sponsored a presentation by Becky Fullerton, AMC Archivist, on the history of the Appalachian Mountain Club. The event was held at the Congregational Church, attended by about 45 people
June 2021	At the 8 th grade school year end celebration event in June, we presented the Bartlett History Award to Ella Ugino for her work on the Willey House Slide project. BHS was engaged in the program via Zoom as COVID restrictions were still in place at the school
July 4, 2021	Even though the Bartlett Fourth of July Parade was cancelled due to inclement weather, we opened the future BHS museum building for a Renovation Open House. About 50 people came in to see what we are doing with the building. All were impressed. This turned out to be an unexpected fundraising event as we took in about \$1,250 in donations
July 4, 2021	We launched our patriotic quilt raffle with a quilt made by BHS Treasurer, Sue Franklin. The drawing was scheduled for October 21, 2021 at our 4 th Quarter presentation
August 2021	BHS sponsored a presentation by NH Conservation Officer Alex Lopashanski on the history of the NH Fish & Game Department. The event was held at the Congregational Church, attended by about 50 people
October 9, 2021	We sponsored our second Renovation Open House event for the public at the future Bartlett History Museum. This open house was attended about 65 people. Again, very positive feedback was received from attendees. This turned into an unintentional fundraising event with about \$500 received in donations (following the event, several donations were received from open house attendees)
October 21, 2021	BHS sponsored a presentation by local railroad historian, Ben English, on the history of railroading in Crawford Notch. About 70 people attended this event.
October 21, 2021	Prior to Ben's presentation, we held the drawing for the patriotic quilt; Greta George was the quilt winner
December 2021	BHS is the guest non-profit of the Black Cap Grille in North Conway for a dining benefit event. At this event, we had five items for raffle prizes.

All-in-all, feedback from all of our events was positive, “vase” donations were generous and, at the dining events, the turnout was good, with the Black Cap event being especially well attended. Our quilt raffle was well received as about \$1,100 in raffle ticket sales were received. The school expressed their desire to continue the 8th Grade Bartlett History Project. Finally, the four presentations were well attended. It is important to note that the Fish & Game presentation was a request from BHS member, Denise Peters.

While we were cautious about hosting events, we took care to strongly recommend that people in our audiences socially distanced as much as possible and wore masks.

Administration of the Organization

In 2021, we experienced a “normal” business year with a couple of exceptions related to pandemic safety precautions. No significant events forced out of the ordinary decisions and the Board returned the operational management of the Society to pre-pandemic stride. In general:

- The Society is run by a seven-person Board of Directors (in 2021, we had one open position leaving management of the organization to six directors; at the end of 2021 another Board member resigned also creating a second open position)
- The Board also engages members of an Advisory Panel for counsel on particular topics; the topic at hand determines the advisor(s) to be consulted
- We continued to follow the guidance of our accounting firm, Leone, McDonnell & Roberts of North Conway, in the practices for handling income and expenses and recording them in Quick Books
- We opened a discussion about getting our policies and procedures manual written. It should be noted that early in the life of BHS, an outline for a Policies and Procedures Manual was developed, some of the topic headings were elaborated on but this document is far from complete. The Board has agreed that a 2022 objective is to complete the development of this manual.

In 2022, we will work to fill the open Board positions as well as address the goals and objectives outlined below.

Operational Financials

From a financial perspective, the organization remains in good financial shape with sufficient funds to cover all of our day-to-day financial obligations. The bulk of our income is received through membership dues. We also received income through general operating fund donations and fundraising events. Our newsletter publication and mailing costs were covered through the generous donations of our newsletter sponsors, local businesses we treat as “Special Business Members.” Expenses are kept to a minimum. Administrative costs for office supplies, computer expenses (e.g., software licensing, equipment upgrades, etc.), insurance and utility costs for our building are the largest expenses. As in previous years, we continue to review our financial status, for our general operating account and our museum account, on a monthly basis at BHS Board meetings. The Treasurer distributes a number of detailed reports prior to each Board meeting. Details on the BHS financial status can be found in the Financial Reports section of this report.

Special Projects

Railroad Committee: Over the past year, Scotty Mallett, our BHS Railroad Committee Chair, has focused on the research of three major topics related to Bartlett and Hart’s Location railroad history. 1. The biographies of Samuel Anderson, one time president of the Portland & Ogdensburg Railroad, the pioneer railroad of the region and his brother, John Anderson, the engineering master mind of the building of the rails through Crawford Notch; 2. The history of the Bartlett & Albany (logging) Railroad, the railroad that brought timber in from the area around current day Bear Notch Road; 3. The history of the one-time Bartlett Land & Lumber Company, the lumber mill that once occupied a large acreage on the south side of Bartlett Village, the area known locally as Company Hill. We thank Scotty and his assistants for their dedication to this railroad research. Much of this information is on our BHS website.

Bartlett History Project: The COVID-19 virus continued to pose some significant challenges for the Bartlett History Project in 2021. Also, with the resignation of Hadley Champlin from the BHS Board, Phil Franklin became the only contact for BHS with the program. Because the school is still following COVID restrictions, Phil Franklin was unable to be in the classroom to help students with their projects. This placed a considerable amount of pressure on the faculty contact, Jennifer Lord. Phil was able to participate on a weekly basis via Zoom but this was not as effective as being in the classroom. In the end, several members of the 8th grade class developed reports on different topics related to Bartlett, Jackson and Hart's Location history. Four students were selected to give their final presentations via a Zoom meeting. A combined decision by BHS Board members and JBES faculty concluded that Ella Ugino of Jackson would be the 2021 Bartlett History Award winner for her work on her project focused on the Willey family tragedy. In September 2021, Jennifer Lord announced that she was leaving JBES. A transition meeting was held to pass the program on to the next instructor.

2022 BHS Goals

As 2021 drew to a close, the BHS Board of Directors took up the discussion of goals and objectives for 2022. The following goals were agreed upon for development (detailed objectives were omitted from this report):

Goal 1: Museum Renovation Project: Show measurable progress toward the completion of or reach the actual conclusion of the renovation of our building, the Bartlett History Museum

Goal 2: Membership Beyond Our Current Sphere: Establish a membership marketing program that will attract new members to 1. Sustain a solid membership base and 2. Attract younger people to become BHS members

Goal 3: Operational Preparedness: Develop a functioning operational plan that will include a realistic and executable financial forecast model, an annual timeline for all events and fundraising activities, a marketing program for BHS, updated policies and procedures for BHS operations, a plan for museum display turnover/changes (i.e., revolving displays) (subject to the museum being open), a plan for the future leadership of BHS

Goal 4: Establish/Coordinate or Participate in an Association of Local Historical Societies: Within and around the Mount Washington Valley, there are many historical societies. It is our theory that all have similar needs, concerns and opportunities. Completion of this goal would see BHS either lead or be a strong player in the establishment of a regional council of historical societies where leadership from each group can meet to share ideas, find ways to work toward common goals and share experiences.



Steam engine from the past barrels over 2nd Iron Bridge in Bartlett

Scotty Mallett has been leading the research project into Bartlett's railroading past. An extensive amount of his work can be found on our BHS website—
www.BartlettHistory.org



JBES Teacher, Jennifer Lord (L) with Ella Ugino, recipient of 2021 Bartlett History Award. Ella's project was on the Willey Family Tragedy in Hart's Location



Greta George (L) with Sue Franklin showing the raffle quilt that Sue made and donated and Greta won in our October raffle drawing

Bartlett History Museum – Our Strategic Project

2021 marked the sixth year of our campaign raise the funds to renovate and transform our former St. Joseph Church building into the Bartlett History Museum. To date, we've raised about \$360,000, all from donations by individuals, businesses and foundations. We've also completed several significant sub-projects that added capitalized value to the building and brought us closer to museum opening.

History of the Former St. Joseph Church Building

The St. Joseph Church was built in 1890 under the direction of Father J. N. Plante who, at that time, was serving the Diocese of Manchester in the Whitefield, NH community. St/ Joseph became the first Catholic church in the Mount Washington Valley. It was in service as a church until 1999 when the Diocese launched a project to consolidate churches in the area and, so, the St. Joseph parish was consolidated into Our Lady of the Mountains Church in North Conway.



Beautiful, one-of-a-kind stained-glass window catching the morning sun from the east

The building was bought by the Bartlett School district and ultimately used as a storage facility for the Josiah Bartlett Elementary School. Little to no maintenance on the building caused its condition to deteriorate to the point that the school district proposed its demolition. Concerned citizens stepped in and gained agreement with the Bartlett School Board to let an exploratory committee identify an alternate use for this historic building. Ultimately, the Bartlett Historical Society became the stewards of the building in June 2016 with the stated goal of reopening the building as a museum after an extensive renovation.

Fundraising for the renovation started in November 2016. In November 2019, while initial renovation activities were underway, the Historical Society completed a negotiation with the school district to purchase the building for \$1.00. Since then, fundraising has continued and the renovations of the building have taken place as funding has been available.

Appreciation of Our General Contractor, Bill Duggan

This project continues to be managed and directed by Phil Franklin, BHS President, and, more importantly, by Bill Duggan, our General Contractor. We owe a great deal of thanks and expression of appreciation to Bill for his expertise in engineering and rebuilding of the structure plus coordination of contractors. Because of our “start/stop” work arrangement due to funding, Bill has been willing to adjust to this on again, off again work pace, something no other contractor would likely do. We extend our thanks to Bill for his expertise and commitment to this project.

2021 Renovation Summary

With the generous support of many donors, we were able to accomplish several significant sub-projects toward the completion of the renovation. These projects focused on the mechanical systems and structural components of the building's interior. While we had a list longer than was possible to complete, the good thing is we had the funding resources and contractor availability to complete 90% of our planned work for 2021. Details of the sub-projects completed and grant funding for 2021 are on the following pages.

Driving Forward

We remain fully committed to making this renovation project and, ultimately, the opening of the Bartlett History Museum, a success. While progress may be slower than we would like, we still continue to move forward with the ongoing support of many dedicated donors. With that said, we will continue to search for additional sources of funding beyond our current donors. Here, we continue to ask for the help of members and those receiving our Historical Society communications. If anyone knows of someone who is interested in learning more about this project, please have them contact Phil Franklin at Phil@BartlettHistory.org.

2021 Work Efforts Completed

Following the greatly successful roof replacement and other smaller but important projects to improve the building in 2020, we continued forward in 2021 with renovation activities. The list of 2021 projects and their impact on the scope of the renovation is as follows (the “Capitalization” column with a “Yes” or “No” indicates if the work completed added tangible monetary value to the structure) (GIK = Gift-In-Kind):

Project	Impact	Cost	Capitalization
Interior Wall Framing	New interior wall framing was constructed (the original framing needed to be removed for the roof replacement); the new framing accommodates an ADA lavatory, Curator’s Work Space, storage closets, a corridor to the Emergency exit and a BHS office space	\$18,645	Yes
Front Foyer Structural Renovation	The front foyer of the building was leveled and resecured to the main structure in 2020. In 2021, we reroofed the structure, applied new clapboard siding and painted the exterior along with installing new front doors and an ADA ramp door. We also insulated below the foyer and completed some interior framing as a part of the door installations	\$8,855	Yes
Plumbing Rough-in	Rough work for the plumbing of the ADA lavatory and Curator’s Work Space is complete. Work was completed by Dan Whitelaw Plumbing	\$2,896	Yes
Repair to the External Septic System	Repair work was completed to the septic system with the installation of a new PVC pipe into the tank and new top on the tank. Work was completed by Walter Lancaster	GIK (Estimated at \$500)	No
HVAC Installation	A new heating, ventilation and air conditioning system was installed in the building. This included new duct work, new 112,000 BTU furnace and A/C unit. Work was completed by Mountain View Mechanical	\$33,839	Yes
Propane Tank Installation	Two propane bottles to store the fuel for heating the building were installed by White Mountain Oil and Propane. This included the installation of a 4’ x 6’ concrete pad for the bottles by a BHS volunteer	GIK (Estimated at \$655)	No
Electrical Rough-in	Installation of all of the rough electrical wiring including a new circuit breaker panel and new service wire from the street pole (installed by NH Electric Cooperative); Work was completed by Carl Difiore Electric	\$20,280	Yes
Installation of Wall Insulation	2,600 square feet of wall insulation was installed by a BHS volunteer; the cost of the insulating product was covered through the BHS Museum Fund	Materials = \$3,500 Labor = GIK (Estimated at \$12,000)	Yes
Engineering Inspections	Work on the building is being performed under the commercial building code of the state of NH and town of Bartlett. On two occasions in 2021, representatives from Bergeron Technical Services reviewed the work completed, in-progress and planned for the building and gave their approval to continue to move forward	\$350	No

Throughout the year, Bill Duggan and Phil Franklin met regularly to review the project plans, next steps and budget. Their coordination efforts have helped keep the project on track, eliminated expensive rework and set targets for the next major steps in the renovation.

Renovation Open House Events

In addition to the work on the building, we also opened the building for two “Renovation Open House” events. In these events, we invited the public in to see the work we’ve completed to date, learn about future plans for renovation and the eventual function of the museum. The events were held on July 4th and on October 9th, the Fourth of July and Columbus Day weekend, respectively. On both occasions, about 50 – 70 people stopped by to see the status of the renovation giving us a very positive response.



All of the original double hung stained-glass windows be illuminated in special “Light

Renovation Funding

All of the work on this project is being made possible by the generous donations of individuals, businesses and foundations. Additionally, some “gift-in-kind” work has helped advance the renovation effort at no cost to the historical society. An important note is that we are holding fast to our policy of scheduling and performing work on the project only when we have the total funds to complete the work.

Individual and Business Funding

The generosity of individuals and business from near and far continues to be overwhelming. In 2021, we received \$87,882 in museum donations bringing our total donations to \$367,784. We also were the beneficiary of some gift-in-kind donations that helped save several thousand dollars in funds while getting work accomplished toward the completion of the renovation. A significant boost in our funding came at the beginning of 2021 when the \$10,000 matching gift challenge initiated by a BHS member netted about \$60,000 in matching funds.

2021 Grant Report

In 2021, we were fortunate to secure the following grant funding for the museum renovation:

- ◆ The Robert and Dorothy Goldberg Charitable Foundation has been particularly generous with their funding. Over the previous three years, this foundation has granted BHS a total of \$17,500 toward the museum renovation project. In 2021, they granted another \$5,000 that is specifically targeted to the placement of the stained-glass windows in the light boxes.
- ◆ The Kendal C. and Anna Ham Charitable Foundation granted \$21,600 to the museum renovation project. This was the first time the Ham Foundation has granted funds to BHS for this project. These funds were designated for the purchase and installation of new windows for the building. To replace the stained-glass windows, we are installing new energy efficient windows throughout the building. These windows will add light to the museum plus help with heating and cooling costs. We are very grateful for the generosity of the Ham Foundation in support of our project.
- ◆ New Hampshire Charitable Foundation: The museum project was also the recipient of a combined grant from two private donor advised foundations administered through the NH Charitable Foundation. The Charles A Watson, Jr., Fund for Historic Preservation and James W. Jameson Fund combined to provide \$6,768 toward the purchase of the ADA ramp for the building. This was the first award we have received resulting from an application to the NH Charitable Foundation. We are very appreciative of the support shown by these two private foundations.

We had applied for other grant funding through different local and regional foundations but were turned down, generally because the foundations, while listing historic preservation as an eligible criterion, were now focused on supporting human needs efforts and projects. This is completely understandable given the state of the pandemic and other social issues facing our world today.

Photos of the various renovation projects completed in 2021

All of this work was completed through the support of generous donors



New 112,000 BTU propane hot air furnace installed (L) with all new duct work will handle the heating and air conditioning for the building



Propane bottles (R) and protective pillars installed by White Mountain Oil & Propane as a donation to the project by WMO&P



New electrical panel (L) with a small portion of the new wiring in the building

NH Electric Cooperative linemen (R) install new service wire replacing the battered original wire



View "floating" Choir Loft. Bill Duggan work some magic to make the loft appear unsupported. It's actually suspended from the engineered roof trusses.

View of framing from Choir Loft looking to future stage (former altar sanctuary)



Rough plumbing installed in new frame for Curator's Work Sink area



Insulation project in-progress

2,600 sq.ft of R-23 wall insulation installed



Financial Reports

The Bartlett Historical Society is currently managing its day-to-day operational activities from an account that we have termed as an “Operational Account.” We are managing our strategic project for the Bartlett History Museum out of a completely separate account known as the “BHS Museum Fund.” For accounting purposes and complete transparency in our financial records these two accounts are never mixed and, in fact, are with two separate banks. At the start of the museum project, the BHS Board of Directors established the following policies to guide our management of these accounts (these policies are still in place today).

Operational Account

Operational Income: Income to the Operational Account is currently derived from the following sources:

- Membership dues
- Donations designated to the General Operational Account
- Designated fundraising events and promotional activities

Operational Expenses: Expenses covered from the Operational Account are typically:

- All standard BHS administrative office expenses (e.g., printer ink, paper, other office supplies, etc.)
- Insurance premiums
- Utilities for the museum building
- Newsletter printing and postage including envelopes (supplemented by newsletter sponsor donations)
- Professional non-profit support organizational membership dues
- Museum building expenses (e.g., water bills, electric bills, heating fuel bills, etc.)
- Bartlett antiquities purchased (if any)

BHS is a completely voluntary organization, therefore, we do not have any salary expenses for any volunteers including members of the BHS Board of Directors

Museum Renovation Fund

Renovation Income: Income to the Museum Fund is derived from the following sources:

- Donations designated to the BHS Museum Fund and all undesignated donations to the society
- Foundation Grants designated to support general or specific renovation activities
- Designated fundraising events (e.g., dining benefits events, raffles, etc.)

Renovation Expenses: Expenses paid from the Museum Fund are for all work (labor), permits, engineering inspections, museum fundraising costs and materials for renovation activities in the museum building.

Financial Reports

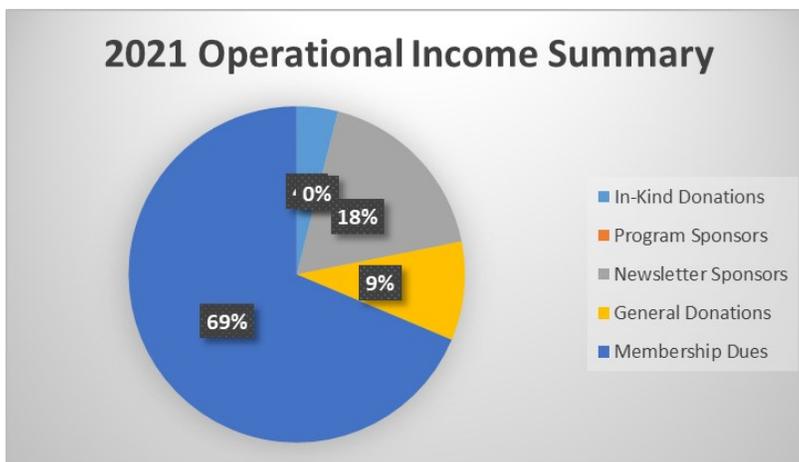
The following pages will provide a view into the Operational Account and BHS Museum Fund accounting for the year 2021. BHS operational and museum records for 2018 and 2019 received a professional review in 2020 by the accounting firm Leone, McDonnell and Roberts of North Conway, NH. The CPA completing the review found no irregularities and saw no need for any additional documentation to substantiate the items recorded in our accounting books. We did not engage the CPAs in a review in 2021 but will discuss the need for a review in 2022. As a practice, BHS will request periodic reviews of our books by this accounting firm (i.e., every two to three years as recommended by our accountant).

It is important to note that when the museum renovation is completed and the museum is open for business, the BHS Museum Fund will be closed. Any funds in that account at the time of closure will be transferred to the Operational Account. It is likely that remaining funds will be placed in a museum maintenance line. A building maintenance line will be established and funded for physical maintenance and upkeep of the building.

2020 Operational Account Summary

The BHS Operational Account covers cost strictly associated with the day-to-day operation of BHS.

2021 Operational Account Income Summary	
Category	Amount
In-Kind Donations	\$ 432
Program Sponsors	\$ -
Newsletter Sponsors	\$ 1,950
General Donations	\$ 1,035
Membership Dues	\$ 7,480
Total Income	\$ 10,897
2021 Operational Account Expense Summary	
Category	Amount
Administrative & Computer Expense	\$ 4,807
Accounting Review (periodic)	\$ 131
Program Expense	\$ 125
Dues & Subscriptions	\$ 575
Newsletter Expense	\$ 1,844
Museum Utilities	\$ 867
Insurance Expense	\$ 1,823
Total Expense	\$ 10,172
Net Income	\$ 725
Pre-paid 2022 Memberships	\$ 830
Starting Balance @ Yearend 2020	\$ 28,525
Operational Fund Balance Yearend 2021	\$ 30,080



Income Notes

The majority of BHS income is derived from Membership Dues (69%, up from 65% in 2020). While our membership total remained constant with 2020, we saw a number of members increase their membership level from General to Patron level and we increased our number of Business memberships. All positive signs of support for BHS.

Newsletter sponsorships from local businesses offset the cost of the publication and mailing of the newsletter. We have had a good response from our local businesses in support of this newsletter.

Expense Notes

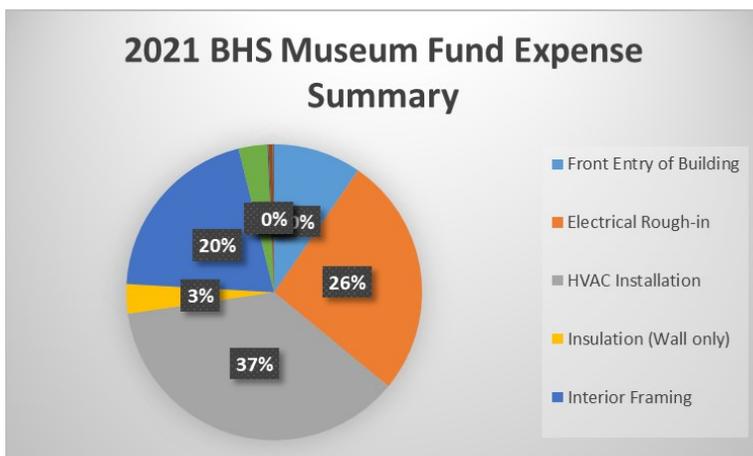
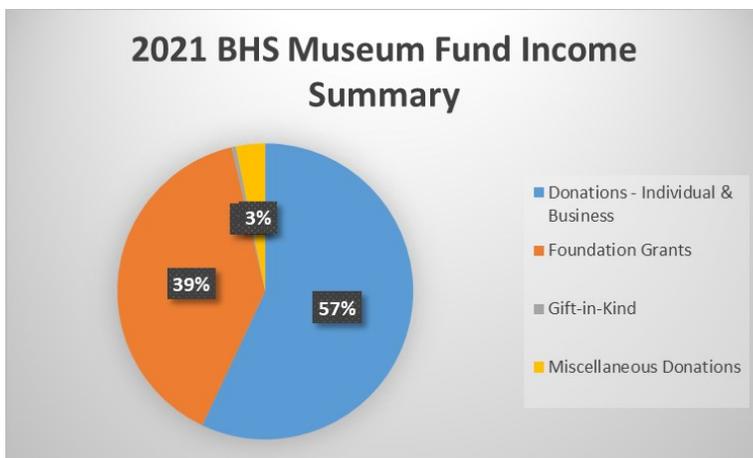
As noted, we did not engage in an accounting review of our books in 2021 but should expect this expense to reappear in 2022. This represented 25% of our 2020 expenses and a similar expense level should be expected for 2022.

Administrative Expenses (47%, up from 39% in 2020) cover a variety of miscellaneous expenses needed to run the BHS operation. For graph display purposes, Computer Expense and Museum Utilities have been included in Administrative Expenses. Cost increases on goods and services used by BHS are driving this increase in expenses.

2020 Museum Fund Summary

The BHS Museum Fund is designated strictly for museum renovation income (donations) and reconstruction expenses.

2021 BHS Museum Fund Income Summary	
Category	Amount
Donations - Individual & Business	\$ 50,098
Foundation Grants	\$ 34,568
Gift-in-Kind	\$ 406
Miscellaneous Donations	\$ 2,810
Total Income	\$ 87,882
2021 BHS Museum Fund Expense Summary	
Category	Amount
Major Renovation Expense	
Front Entry of Building	\$ 8,854
Electrical Rough-in	\$ 24,280
HVAC Installation	\$ 33,839
Insulation (Wall only)	\$ 2,964
Interior Framing	\$ 18,645
Plumbing Rough-in	\$ 2,895
Total Major Renovation Expense	\$ 91,477
Building Inspection - Bergeron	\$ 122
Misc Project Materials	\$ 406
Administrative	\$ 146
Total Miscellaneous Expense	\$ 674
Total Expense	\$ 92,151
Starting Balance 01/01/2021	\$ 72,375
Ending Balance 12/31/2021	\$ 68,106



Income Notes

The vast majority of our income for the museum renovation comes from donations from private individuals and businesses.

We were fortunate in 2021 to receive 39% (up from 24%) of our income from foundation grants. This is an unusually high percentage because by non-profit industry standards, the average income from foundations is generally about 5%. Our higher percentage is due to very generous donations from the Robert & Dorothy Goldberg Foundation, Kendal C. and Anna Ham Charitable Foundation and the NH Charitable Foundation. We have expressed our thanks to all of these foundations for their generous philanthropic support.

Expense Notes

As noted in other parts of the Annual Report, we completed several significant renovations sub-projects on the future Bartlett History Museum this year. Significant work completing the interior framing, a high percentage of the installation of the mechanical systems, installation of the wall insulation, work to repair the septic system and other sub-projects moved the renovation forward by measurable amounts.

We are very fortunate to have strong community support for this project. Volunteer work contributions and gift-in-kind contributions from Bill Duggan, White Mountain Oil and Propane and Walter Lancaster all helped advance the renovation effort also.

Organizational Affiliations

The Bartlett Historical Society is aligned with civic, historic preservation or non-profit support organizations. Each affiliation has a specific purpose from which BHS derives a benefit. For example, through our affiliation with the New Hampshire Preservation Alliances, we have been offered sound advice on how we should proceed with our renovation activities to balance the need for replacement of components of our historic building versus repair of those components. The Mount Washington Valley Promotions organization run by Lisa DuFault from Bartlett is a great support in getting announcements of our programs out to the public plus has offered BHS television spots to allow us to promote our museum effort. Other organizations such as the New Hampshire Center for Non-Profits offers online webinars and seminars covering topics such as how to promote our organization.

Each year, as memberships come up for renewal, the BHS Board of Directors evaluates the support provided by the affiliated organizations, the cost of membership and benefit we perceive we are receiving through that membership. A conscious decision is made on whether to renew with the affiliation or non-renew our membership.

The organizations listed in the chart below are the ones with which we were aligned in 2021.

Affiliation Category	Affiliation Organization
Historic Preservation	NH Preservation Alliance
	Association of Historical Societies of New Hampshire
	New Hampshire Historical Society (via Board members)
Civic Groups	Mt Washington Valley Chamber of Commerce
	Mount Washington Valley Promotions
Non-Profit Support	New Hampshire Center for Non-Profits

Bartlett Historical Society

2021 Annual Report

Appendix

The Appendix section of this report contains additional information that the reader may find useful.

Appendices are:

1. Appendix A— BHS Non-Discrimination Policy
2. Appendix B— 2021 BHS Membership
3. Appendix C— 2021 Museum Fund Donors

Appendix A—BHS Non-Discrimination Policy

Bartlett Historical Society Non-Discrimination Policy

The Bartlett Historical Society is a 501 (c) 3 non-profit organization whose sole purpose is the collection and preservation of artifacts related to Bartlett history and the history of the surrounding region plus offering educational opportunities to *anyone* who is interested in learning more about this history. We are open to the public, so to speak.

As such, this organization does not and will not discriminate on the basis of race, creed or religion, color, gender expression, age, national origin or ancestry, disability, marital status, sexual orientation or military status, in any activities or operations. These activities include, but are not limited to, the appointment of or termination of members of our Board of Directors, hiring or firing of staff or contractors working for the organization, selection or deselection of volunteers, selection of vendors, and providing of services.

Adopted by the BHS Board of Directors: 10/15/2019

Next Review Date: 12/2022

Philip Franklin
President, Bartlett Historical Society

Appendix B—2021 BHS Membership

Ruth & George Abbott	Nancy Crowther	Jim Higgins
Craig Abbott	Andrew Cushing	Paul Hennigan
David & Cheryl Alander	Neil & Diane Darcy	John & Pat Higgins
Albert Alex	Jen & Matt DeAngelis	Bob Holmes & Pam Abbott
Karen Allan	Bill Denhard	Nancy Holmes
Richard & Diana Allen	George & Flory Denhard	Kathy Howard
Diane Arachy	Brian Doherty	George Howard & Elois Sullivan
Doug & Candy Armstrong	John Doherty	Donna & James Iovino
David Atchason	David Dorsett	Jackson Historical Society
Donald Aubrecht & Mary Nodine	Hank & Linda Dresch	Lorraine Jones
Evelyn & Ray Bailey	Jo-Ann Driscoll	Kevin & Susan Joyce
Peter & Virginia Bailey	Roland & Bette Dubois	Anna Junge
Marcia Bailey	Bill Duggan	Karen Junge-Dennison
F. Michael Bannon & Susan McIver	Diane Durante	Jack Karp
Sharlene & Ernie Barbeau	Jane Dusza	Cheryl & John Keator
Christine Benoit	Gretchen & Ed Ecclestone	Cathie & Walt Keirans
Kathleen & Ed Bergeron	Dave Eliason	Irene Kerr
Joe Berry	Lone E Emery	William Kershner
Marie Blackburn	Benjamin English	Gary Kezerian
Steven Blum	Bill & Ruth Fabrizio	Dave & Colleen Kilfoil
Robert Bond	Philip & Maria Fecher	Bob & Julia King
Carla Borstel	Austin & Debra Ferland	Doris Kirk
Judy Bowers	Margaret Fish	Stacey Klimkosky
Caroline Boyle	Robert Foppiano	Keith & Barbara LaFrance
Luke & Pat Brassard	Linda & Samuel Frank	Jim Lane
Allen & Joanne Brooks	Mary Franklin	Lydia Lansing
Rachael Brown	Phil & Sue Franklin	George & Joyce Larson
Merle Burke	Gino & Beth Funicella	Lou & Margaret Lavender
Paula & Charles Burnett	Dennis Gallagher	Richard Leavitt
Gerry & Del Carrier	Doug & Vicki Garland	Jason Lebel
Gene G Chandler	Larry Garland	Jeff & Martha Leich
E.G. Chandler	Jack & Susan Gay	Diana Levy
Hannah & Mike Chandler	Greta George	George & Virginia Lewis
Lloyd Chandler	Deborah Gilmore	AO Lucy
John & Jeannie Chanley	Robert Girouard	John & Judy Ludgate
Richard Chrenko	Richard Goff	Dennis Lufkin
David & Susan Clark	Gloria Grant	Leslie Mallett
Joanne Corcoran	Charles & Maureen Hanlon	Scott Mallett
Jody & Andy Couillard	Paul & Vicki Harlow	Joe Malone
Richard Covill	Jim & Linda Hastings	David & Jeanne Mason
Frances Cox	Norman Head & Kathleen Sullivan Head	William McAuliffe
Dave & Francine Cronin	Ellen Hayes	Fay McLeod
Myles & Christine Crowe	Carroll & Nancy Hayes	Peg & Mike McCluskey
Kenneth & Debra Crowther	Mary Ann Head	Joan McGrath
	Rick Hennessy	Bob & Ann McGraw

Appendix B—2021 BHS Membership (continued)

Diane McGregor	Robert & Patricia Sterling
Robert McSheffrey	Kim Steward & Keith Force
Robert Meckley	Tyler & Ruth Stevens
Earl & Brenda Medeiros	Greg & Andrea Stidsen
Donald & Nicole Medeiros	Bob & Eileen Sullivan
Louise Merrill	Jody Sullivan
Lorna Mersereau-Basford	Diane Swansburg
Arthur & Bev Micalcuff	Carol Swanson
William & Maureen Miller	Janet Swanson & Louis Sgarzi
Tracy Minnix & Tony Tulip	John & Clare Swayze
Henry Mock	Irene Szymanski
Stephanie Mullins	Terry & Dennis Symes
Dave & Meg Murphy	Patricia & Joseph Talty
Thomas Nealley	Mike Tamulis
Carl & Missy Nelson	Paul Taylor
Madeline & Bill Nixon	Barry Trudeau
Mary & Ron Nudd	Kathy Van Deursen
Pam & Steve Pamer	Peter Vernon
Pamela & Jim Parker	Deborah Scanlon Walsh
John & Alice Pepper	Howie & Sue Wemyss
Anne Peterson	White Mountain Oil
Bev & Don Phillips	Edward & Willa Wolcott
Anne Pillion & Janet Hadley-Champlin	Burke J. York
Anna Maria Polcari	Charlie & Arlene Zaccaria
David & Pat Pomeroy	Andes Ski Shop
Paul Powers	Patch's Market
Gail Prelli & Charles Bierce	North Country Dental
David Publicover & Betsy Rand	Northeast Auto Body Inc
Buzz & Jane Query	Iron Mt Water Services
Stefi Reed Hastings	Deni DuFault Financial Services
Laura Riggs-Mitchell	Kringle's Enterprises, LLC
Judy Rososky	Matty B's Mountainside Café
Wayne Ruggles	Lucy Hardware
Leo & Elaine Ryan	Coleman Rental & Supply, Inc
Denise Peters	UPS Store
Carol Saunders	Cannell's Country Store
Jay Scanlon	True North Veterinary
Jennifer Scanlon	White Mountain Stove Shop
John & Joan Scanlon	
Fred & Sandra Schaaff	
Warren & Leslie Schomaker	
Kurt Schweinshaut	
Wendy & Stephen Scribner	
David Shedd	
Terry Sherlock	
Brian & Michelle Spero	

Appendix C—2021 BHS Museum Fund Donors

This is a listing of all of the members, non-members, businesses and foundations who made one or more donations to the BHS Museum Fund in 2021 (donors requesting their names be Anonymous are included in the number by the “Anonymous” entry). We again thank all of the donors for their generous support.

George & Ruth Abbott	Kenneth & Debra Crowther	Robert Holmes & Pamela Abbott
Craig Abbott	Andrew Cushing	George Howard & Elois Sullivan
David & Cheryl Alander	Matthew & Jennifer Deangelis	Kathy Howard
Richard & Diana Allen	William Denhard	James W. Jameson Fund c/o NH Charitable Foundation
Richard Altenbern	Peter & Mary Deveau	Lorraine Jones
Andes Ski Shop	John C. Doherty	Anna Junge & Karen Junge-Dennison
Anonymous (16)	Stan Dorsett	Cathie & Walt Keirans
Charles & Diane Arachy	David Dorsett	Michael & Patricia Keys
Doug & Candy Armstrong	Roland & Bette DuBois	Gary Kezerian
Donald Aubrecht & Mary Nodine	Diane M Durante	David & Colleen Kilfoil
Judith Bagrud	David Eliason	Robert & Julia King
F. Michael Bannon & Susan D. MacIver	Cheryl & Robert Emerson	Mike & Doris Kirk
Ernest & Sharlene Barbeau	Bill & Bonnie Estey	Stacey Klimkosky
Patricia A Belcik	William & Ruth Fabrizio	Lydia B Lansing
Martha Benesh	Margaret & Katherine Fish	Louis & Margaret Lavender
Christine Benoit	Linda & Samuel Frank	Jason Lebel
Kathleen & Ed Bergeron	Phil & Sue Franklin	Diana Levy
Joe Berry	Mary A. Franklin	George & Virginia Lewis
Roger F Berry	Stephen & Kimberly Franklin	Nancy & Jeffrey Lonstein
Black Cap Grille, LLC	Andy & Anita Friedrich	AO Lucy
Steven Blum	Gino & Beth Funicella	John & Judith Ludgate
Carla R Borstel	Dennis Gallagher	Mark & Carol MacRae
Caroline & Joe Boyle	Laurance Garland	Joseph Malone
Joanne & Allen Brooks	John & Susan Gay	Mike & Judy Manzo
Bobbi & Briggs Bunker	Greta George	David & Jeanne Mason
Roger Burdwood	Scott & Barbara Gleason	Matty B's Mountainside Cafe
Stephanie Cannell Mullins	Judie Glotzer	William J McAuliffe
Anne Pillion & Hadley Champlin	Richard & Joelle Goff	Mike & Peg McCluskey
Michael & Hannelore Chandler	Robert & Dorothy Goldberg Charitable Foundation	Robert & Julie McGowan
Gene Chandler	Kendal C and Anna Ham Charitable Foundation	Bob & Ann McGraw
Lloyd Chandler	Maureen & Charles Hanlon	Eileen McManus
Jeanne & John Chanley	Hannaford - Donation Kiosk	Donald & Nicole Medeiros
Sue Chula	Victoria & Paul Harlow	George & Louise Merrill
David & Susan Clark	James & Linda Hastings	Henry P. Mock
Jean & Paul Conley	Stefi & Peter Hastings	Robert Moran
Joan Cope & Russell Brown	Carroll & Nancy Hayes	Walter & Jacklyn Nadeau
Rev. Frances Fosbroke Cox	Mary Ann Head	Thomas Nealley
Janice Crawford	Norman Head & Kathleen Sullivan Head	William & Madeline Nixon
Dave & Francine Cronin	Patricia & John Higgins	David & Sally Olson
Nancy Crowther	James T. Higgins	Scott & Gladys Olson

Appendix C—2021 BHS Museum Fund Donors (continued)

Gail F. Paine
John & Alice Pepper
Denise Peters
Dave Phaneuf
Donald F Phillips
Richard & Prudence Plusch
Anna Maria Polcari
David & Patricia Pomeroy
Gail Prelli & Charles Bierce
A. S. Proctor
James A Progin
David Publicover & Betsy Rand
Kenneth & Jane Rancourt
Judy & Charles Rososky
Wayne Ruggles
Fred & Sandra Schaaff
North Country Dental
Gary & Catherine Scholl
Marisa Schumann
Robert & Suzanne Scolamiero
Eric Shabshelowitz
David Shedd
R. Blake Smith
Jessica & Mark Spaulding
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American Online Giving c/o Brian Spero
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Greg & Andrea Stidsen
Edward Stowell, Sr.
Robert & Eileen Sullivan
Maddison Family Trust
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Margaret Vincent
Kenneth Ware
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Preservation c/o NH Charitable
Foundation
Donald & Susan Wells
Howie & Sue Wemyss
White Mountain Oil & Propane, Inc.
White Mountain Stove Shop
Edward & Willa Wolcott
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